



Business case:  
Building two Padel Courts  
At the Napton Sports Field

**Part 1 – Why Napton? Why Padel?**

**Part 2 – The How?**

## Executive Summary – Napton Padel Courts Project

### The Problem

Padel is the UK's fastest-growing sport (LTA and Sport England figures), yet rural South Warwickshire has a severe shortage of accessible facilities. The nearest public courts are 35 minutes away by car (1 ½ to 2 ¼ hrs by public transport), closed to new members, and effectively shut to "Pay & Play" users. With a catchment of 175,000 people, Napton and surrounding communities are underserved — limiting opportunities for exercise, social connection, and inclusive sport.

### Our Solution

Napton Sports Association (NSA) is an unincorporated charity. It is supported by the Napton Parish Council to build **two outdoor, LTA and SAPCA-compliant padel courts** at Napton Sports Field. This facility will:

- Be fully accessible to all ages and abilities
- Offer affordable membership and Pay & Play options
- Integrate with existing sports (tennis, football, cricket, netball, MUGA)
- Deliver year-round programming for schools, NHS referrals, families, and under-represented groups

### Proven Local Support

- 98% of survey respondents back the project
- 85% want to play or learn to play padel
- 37% village-wide survey response rate — exceptional for community projects

### Impact in First 3 Years

- 260 regular players in Year 1, rising to 430+ by Year 3
- 2,100 annual facility users
- £73k+ annual surplus by Year 2 to reinvest in community sport
- Cross-subsidy to strengthen existing tennis facilities and youth programmes

### Financials & Funding

- **Total Project Cost:** £218k (Phase 1)
- **Funding Secured to Date:** £71k confirmed, an additional £25k highly likely, and further grant applications in progress (LTA, WLTA, Sport England, sponsors, donors, crowdfunding)
- **Business Model:** Self-sustaining from Year 1, even under cautious usage projections (60% court occupancy) (*See page 19 of business plan for details including worst case scenario*).
- **Projected Surplus:** £88k in Year 1 → £162k in Year 3

## **Environmental & Social Leadership**

- LED lighting with smart controls (50% less energy use) – savings of up to £2,300 p.a. (9,288 kWh)
- Local contractors and recycled materials are to be used where possible
- Fully wheelchair-accessible courts and facilities
- Inclusive pricing with discounts for juniors, seniors, low-income households, people with disabilities and residents

### **Ask**

We are seeking **grant and sponsorship contributions to complete the £122k funding gap** and unlock construction in late 2025 or early 2026.

Every pound invested will deliver high-impact, inclusive sport, improved community health, and a financially sustainable facility for decades to come.

## **Part 1: Why Napton? Why Padel?**

Napton Sports Association is making an application for 2 new outdoor, publicly accessible, floodlit Padel courts to be sited at the Napton Sports field.

The Parish Council has a long lease (75 years remaining) on land owned by the Church of England Coventry Diocese who have supported the project pending planning permission.

The NSA, with the management group, trustees and volunteers will oversee the installation and management of the Padel Courts. The NSA reports regularly to the Parish Council.

This project addresses a critical gap in local sports infrastructure, with the nearest public courts 35 minutes away by car and closed to new members due to oversubscription and effectively closed to Pay & Play because of their booking system.

### **Key Success Metrics:**

- 98% community support demonstrated through comprehensive surveying
- 260 regular players projected in Year 1, growing to 430+ by Year 3
- 2,100 annual facility users serving a catchment of 175,000 people
- Self-sustaining financial model with projected annual surpluses
- Integration with existing successful sports facilities (tennis, football, netball, cricket, MUGA)

## **1. Project Rationale and Market Analysis**

### **1.1 Critical Infrastructure Gap**

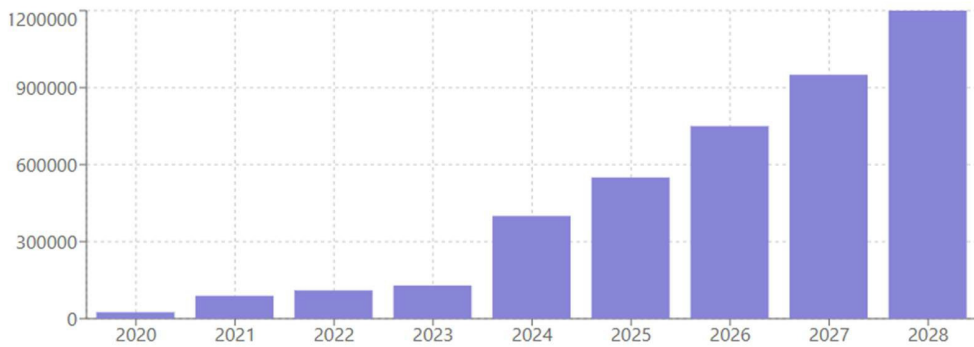
#### **Geographic Accessibility Crisis:**

- Nearest public padel courts (closed to new members and not replacing retiring members): 35-minute drive (1hr 26min - 2hr 16min by bus)
- Public transport in rural Warwickshire is severely limited
- Existing facilities closed to pay-and-play and stopped recruiting due to oversubscription
- Many regional courts are private or exclude children entirely

### Market Demand Evidence:

- Padel is experiencing explosive growth as a sport.
- Huge scarcity of facilities in the region
- Venue Report by the LTA incorrectly lists 2 padel courts in Long Itchington - in reality, no padel courts exist nearby
- Catchment area of 175,000 people within 30 minute drive currently underserved

**Unique Padel Players Growth**



*Primary Sources: LTA May 2025 and Sport England Active Lives Survey (2022-24)*



## 1.2 Community Need Assessment

### Comprehensive Survey Results:

- 37% village-wide response rate (exceptional for community surveys)
- 87% considered the project "a great idea"
- 12% responded "maybe" (only 1% opposition)
- 85% expressed interest in playing
- 68% would play at least once a month
- 38% would play at least once a week

**Focus Group Findings about exercise in general:** Conducted with diverse community groups including:

- **Brownies** (youth engagement)
  - Want to do lots of exercise to feel good mentally and physically
  - Wants to meet new people and mix with new friends
  - Like to feel fit
- **Mother and toddler groups** (family accessibility)
  - Want easily accessible sport with minimal preparation and equipment and easy to learn if new to the sport so can encourage friends
  - Want it to be fun and sociable
  - Want to be part of a team or group
  - Want to be outside
  - Want it to be affordable
- **Women's Institute** (older adult participation)
  - Want to feel the health benefits
  - Want to be outside
  - Want it to be easy to book and nearby
- **Village cricket team** (existing sports community)
  - Like the idea of minimal equipment
  - Good way to relax
  - Social event
  - Structure to the week and commitment to friends
  - Like the sensation of feeling better generally with exercise
  - Want it to be affordable
- **Local primary school** Interview with head teacher (educational integration)
  - The more choice in sport the better
  - Sport participation falls as children get older so nearby affordable easily accessible facilities will help reduce the decline

### **Identified Barriers from Focus Groups to Sports Participation:**

- High costs at existing facilities
- Poor accessibility and transportation
- Equipment requirements
- Limited time slot availability
- Lack of beginner-friendly options
- Safety concerns for young girls in mixed sessions
- Fear of Injury
- Shortage of time in busy lives

## **2. Community Engagement Strategy**

### **2.1 Evidence-Based Decision-Making**

#### **Multi-Channel Research Approach:**

- Leaflet drops to every household in the village
- Online surveys for broader accessibility
- Targeted disability community consultation
- Focus groups across demographic segments
- Educational institution partnerships

**Disability Community Consultation:** Specific survey revealed key requirements:

- Improved seating arrangements
- Clear signage and wayfinding
- Enhanced lighting for safety
- Welcoming, inclusive atmosphere
- Flexible booking to accommodate health variability

### **2.2 Stakeholder Support**

#### **Institutional Backing:**

- Parish Council: Fully supportive
- Napton Sports Association: Overwhelming committee support
- Local GPs: Committed to NHS Exercise Referral Programme integration
- Primary School: Head teacher letter of enthusiasm for youth programming
- Existing sports clubs: Recognition of mutual benefits

### **Committee Expertise:**

- GP with health project delivery experience
- Senior health service manager
- Expanding governance from 5 to 8+ committee members
- Specialized roles: youth representative, safeguarding officer, marketing coordinator

## **3. Target Demographics and Programming**

### **3.1 Inclusive Programming Strategy**

#### **Children and Youth (Ages 5+):**

- Dedicated primary and secondary school sessions
- Professional LTA-approved coaching
- School holiday clubs
- Taster sessions and competitions
- Safe, age-appropriate programming where many facilities exclude children

#### **People with Disabilities:**

- Wheelchair-accessible courts with enhanced spacing (1.5m vs 1m standard)
- Flexible booking accommodating health variability
- Caregiver discounts and support
- NHS Exercise Referral Programme integration
- Enhanced viewing areas and seating

#### **Older Adults:**

- "Walking Padel" adapted sessions
- Social events and gentle coaching
- Regular programming to re-engage reduced-activity individuals
- Inter-generational family sessions

#### **Women and Girls:**

- Single-sex sessions addressing safety and comfort concerns
- "Mother and baby" programming
- Before/after work scheduling flexibility
- Addressing the documented decline in girls' sports participation

### **3.2 Innovative Programming Offerings**

#### **Low-Barrier Entry Sessions:**

- "Absolute Beginners" classes
- "Meet Your Neighbours" social events
- Equipment provision eliminating initial cost barriers
- "Everyone starts somewhere" messaging

#### **Health Integration:**

- NHS Exercise Referral Programme partnerships
- GP surgery referral systems
- Reduced-fee health-focused programming
- Mental and physical wellbeing emphasis

## **4. Financial Strategy and Sustainability**

### **4.1 Revenue Model**

#### **Competitive Pricing Strategy:**

- Prices lower than any neighbouring courts
- Village resident discounts
- Disability community and carer discounts
- Young adult (under 25) and over-65 pricing tiers
- Flexible payment options accommodating varied financial circumstances

#### **Multiple Revenue Streams:**

- Court hire (over 10,000 annual playing hours capacity)
- Coaching programmes
- Equipment sales and rental
- Event hosting and tournaments
- Corporate and group bookings
- School partnership programmes

### **4.2 Financial Sustainability**

#### **Self-Financing Model:**

- Projected annual surpluses creating reinvestment capacity
- Reduced external funding dependence through operational profitability
- Integration with existing successful NSA operations (tennis, football, netball, cricket, MUGA)

### **Cross-Facility Revenue Enhancement:**

- Padel revenues directly funding tennis facility improvements and expansion in membership
- Shared coaching resources creating economies of scale
- Equipment and maintenance cost sharing
- Combined programming attracting broader demographics

### **Infrastructure Investment Cycle:**

- Initial construction funded through loans and grants
- Operational surpluses funding early payback of loans, facility improvements and expansion
- Long-term sustainability through community ownership model

## **5. Integration with Existing Facilities**

### **5.1 Multi-Sport Hub Development**

#### **Enhanced Tennis Offer:**

- LTA-approved coaching across both padel and tennis
- Natural progression pathways between sports
- Research-backed evidence showing padel integration increases overall racquet sport membership
- Revenue cross-subsidization strengthening tennis programmes

#### **Facility Synergies:**

- Shared changing facilities and social areas
- Combined equipment storage and maintenance
- Coordinated booking systems
- Joint marketing and promotional activities

### **5.2 Broader Sports Complex Vision**

#### **Future Development Pipeline:**

- Cycle track development promoting active transport
- Pétanque courts attracting different age demographics
- Basketball facilities expanding youth engagement
- Comprehensive community sports hub serving diverse interests

### Transport Infrastructure:

- Bike paths and walking trails connecting to village centre
- Reduced car dependency and carbon footprint
- Enhanced accessibility for non-drivers
- Active transport promotion

## 6. Environmental and Sustainability Commitments

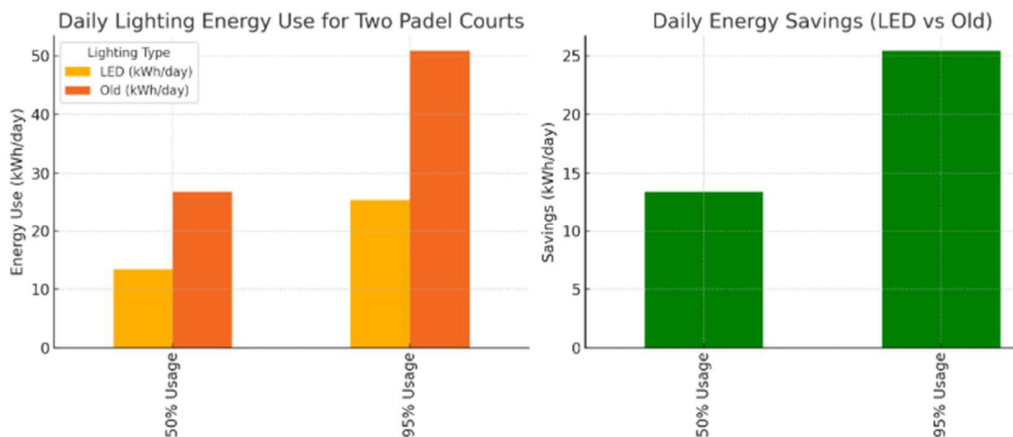
### 6.1 Carbon Footprint Minimization

#### Construction Phase:

- UK-based installers and contractors reducing transportation emissions
- Local soil redistribution to nearby fields eliminating waste haulage
- Sustainable material sourcing where possible

#### Operational Efficiency:

- Wildlife-friendly LED lighting using 50% less energy
- Smart activation systems eliminating idle energy waste
- Downward-facing lighting minimizing light pollution
- Carbon-neutral operational standards



	50% usage	95% usage
Energy savings switching to LED p.a	<b>4,888 kWh</b>	<b>9,288 kWh</b>
Financial savings p.a in reduced electricity usage	<b>£1,241</b>	<b>£2,359</b>

## **6.2 Environmental Leadership**

### **Biodiversity Enhancement:**

- Thoughtful landscaping supporting local wildlife
- Native plant species integration
- Sustainable drainage systems
- Community education promoting environmental stewardship

## **7. Marketing and Community Outreach**

### **7.1 Proven Communication Strategies**

#### **Multi-Channel Approach:**

- Leaflet campaigns (demonstrated 37% response rate effectiveness)
- Active social media presence (Facebook and Instagram)
- Success stories and testimonials
- Regular newsletters highlighting achievements
- Real-time website booking and event systems

### **7.2 Participation Growth Strategy**

#### **Community Engagement:**

- Regular demonstration events reducing intimidation
- Beginner-friendly messaging and programming
- Equipment provision for newcomers
- "Absolute Beginners" classes specifically designed for inactive community members

#### **Word-of-Mouth Amplification:**

- Focus on sociability and community building
- Inter-generational programming creating family engagement
- Success story documentation and sharing
- Community champion development

## 8. Implementation Timeline and Milestones

### 8.1 Year 1 Objectives

- Complete construction and achieve operational status
- Establish 260 regular players across all demographics
- Launch school and NHS referral programmes
- Achieve 2,100 annual facility users
- Implement full programming schedule

### 8.2 Three-Year Vision

- Expand to 430+ regular participants
- Host tournaments and events
- Establish comprehensive coaching and player development pathways
- Achieve financial surplus targets enabling facility improvements

### 8.3 Long-term Sustainability Milestones

- Carbon-neutral operations achievement
- Regional model facility recognition
- Self-sustaining volunteer and governance structure
- Ongoing community ownership and benefit guarantee

## Conclusion

The Napton Padel Courts project represents a transformative opportunity to address critical infrastructure gaps while building on demonstrated community support and need. Through comprehensive community engagement, evidence-based decision making, and innovative programming, this project will deliver:

- **Immediate Impact:** Accessible, affordable padel facilities serving 175,000 people
- **Community Building:** Inclusive programming spanning ages 5 to elderly, with dedicated disability access
- **Economic Sustainability:** Self-financing model with cross-facility revenue enhancement
- **Environmental Leadership:** Carbon-neutral operations with biodiversity enhancement
- **Regional Significance:** Model facility demonstrating sustainable community sport development

With 98% community support, established governance expertise, and integration with successful existing facilities, this project is positioned to become a cornerstone of community health, social cohesion, and sporting enthusiasm in rural Warwickshire.

## Part 2: The How

### Executive Summary

Padel tennis is a rapidly growing sport across Europe and the UK, attracting players of all ages, sexes, and backgrounds. Typically played in doubles, it fosters a strong sense of community and social inclusion, making it one of the most accessible and engaging sports today. Despite demand for padel rising at 30% a year, there is currently only one publicly accessible padel club within a 35-minute drive of Napton that is reporting 95% court utilisation.

This document sets out a plan to:

- Complete necessary enabling groundwork for two padel courts
- Build two LTA compliant padel courts complete with floodlighting
- Erect a secure perimeter fence enclosing the two courts with electronic, App based access control
- Commission an App-based booking, court access and financial management system
- Install a new retractable security gate to the main road access to the sports field

The aim is to build two courts on the flat area in front of the existing tennis and all-weather pitch at the existing Napton multi-sport club, currently offering tennis, football, cricket, and a multi-use games area.

Estimated costs for delivering the above specification is £195,000 including a 10% contingency. This will be financed by interest bearing loans from national LTA, Warwickshire LTA, grants from Napton Sports Association, Napton Parish Council, Sport England, sponsorship from local businesses, crowdfunding and individual donors and investors. The proposed Padel courts will principally provide facilities for the local community with preferential access and discounted membership, but court booking will be available to anyone in the wider community who wishes to play padel.

### 1. Vision and Strategic Objectives

Our vision is to provide a local venue for Padel by providing high-quality, accessible courts to promote health, social interaction, and community participation.

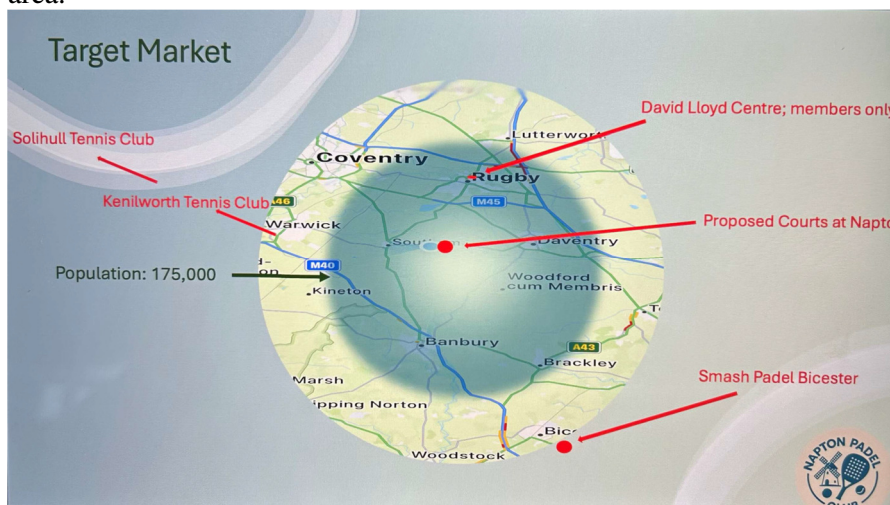
Our Objectives are to:

- Broaden the appeal of sport in Napton by introducing a fast growing, accessible sport that attracts a diverse range of players alongside the current offering of Tennis, Football, Netball and Cricket.
- Generate sustainable revenue through bookings, coaching, and events to the advantage of the sports club in general and the local community with disbursements for local organisations.

- Maximise use of available space with compact courts that can generate high participation rates.
- Encourage community engagement through a sport that is typically played in doubles, promoting inclusivity and social interaction.
- Stay ahead of sporting trends by investing in an innovative sport experiencing significant growth across the UK and Europe.

## 2. Market Opportunity and Demand Analysis

In the UK, Padel participation is growing at 30% year on year and is supported by the Lawn Tennis Association (LTA) yet there is under provision of courts in the local area.



The closest available public courts are a 35-minute drive away in Kenilworth.

### Regional Market Context

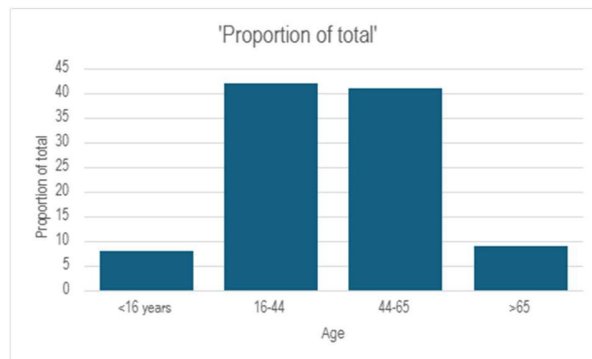
In South Warwickshire, community demand for padel is evident, with several clubs in the region already hitting capacity after rapid growth in demand. Notable examples include:

- **Kenilworth Tennis, Squash & Croquet Club**, which added four padel courts between 2023 and 2024, gaining over 350 new members. The club is now operating at full capacity, is closed to new members, is not replacing retiring members, and has effectively ceased access through Pay & Play. It has plans to expand further in 2025. It is located approximately 15 miles from Napton.
- **David Lloyd Rugby**, a premium private venue with three courts and strong member usage, is located just 12 miles from Napton, though it does not offer public access.

- **Solihull Arden Club** operates three courts with 300 members and an additional 150 pay-to-play users. Courts are frequently fully booked. It is located 31 miles from Napton.
- **Barnt Green Sports Club** launched three courts in 2024 and has already grown to over 200 members. It is located 37 miles from Napton.

#### Key Features of the target market:

- Target population of 175,000 within a 30-minute drive.
- Padel attracts a broad demographic including young adults, families, and older adults.
- National demographic data highlights the broad appeal of padel tennis: 8% of players are under 16, 42% are aged 16–44, 41% are aged 44–65, and 9% are over 65. This wide age distribution underscores its cross-generational appeal.
- A recent questionnaire of local people demonstrated 98% support for building two padel courts in Napton, with 85% of responders indicating that they would like to learn to play Padel.
- Existing courts operating at or close to capacity.



#### Conclusion

Installing padel courts presents a strong opportunity to modernise local sports facilities, meet growing community demand, and create sustainable revenue streams. The initiative is viable, especially with support from national bodies such as the LTA, and aligns with the evolving needs of South Warwickshire's population. Given the proven success in comparable clubs and the significant local market potential, now is a strategic time to invest in padel infrastructure.

#### 3. Site Suitability and Layout

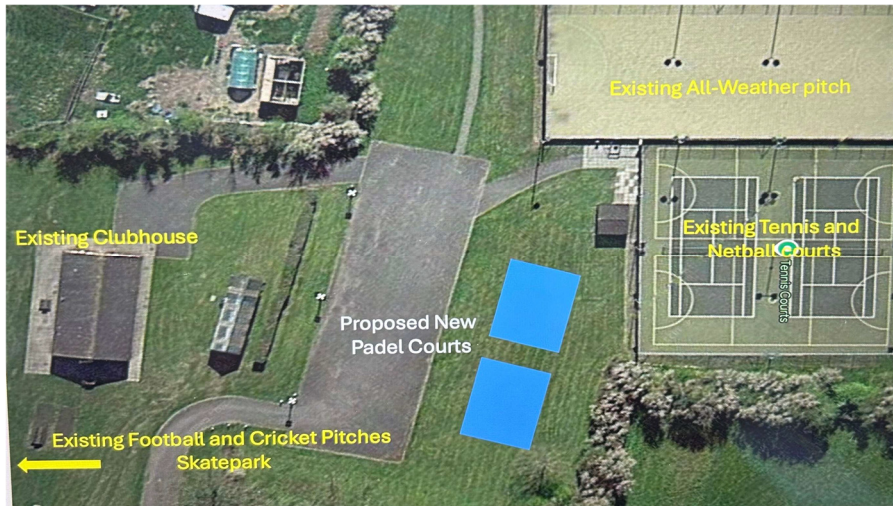
Napton Sports field covers four acres, providing access to Football, Cricket, Tennis, Netball and a multi-use-games area (MUGA). It has an existing clubhouse and is used by approximately three thousand people a year across the sports and accompanying visitors, children's parties and social events.

Installing two Padel courts will use existing unused space, close to the tennis courts, enhancing the range of sports offered and increase footfall on the community site.

Provisional surveys have concluded that the preferred site is suitable for the erection of two Padel courts. The courts will be built to LTA, Federation of International Padel (FIP) and SAPCA standards using LTA approved local contractors. LED flood lights,

linked to the electronic booking and access system will also be installed and it is the intention to install court security.

The diagram below shows the proposed location and layout of the two Padel courts. Our planning application is based on this configuration.



#### 4. Financial Plan

The land the proposed courts will be built on is currently leased by Napton Parish Council on a long term lease (75 years remaining) from the Coventry Diocese . The Council provides it to the Napton Sports Association at a peppercorn rent of £1 p.a. The following cost estimates are based on LTA guidance and after discussions with clubs in the region. The tender process and appointment of main contractor will be managed through Napton Parish Councils existing tender process.

##### Estimated Costs for 2 courts:

Description	£(k)
Planning, preparatory reports and technical drawings	10
Preparatory Groundworks, drainage, sub-base	50
Court Construction	80
LED Floodlights	20
Security Fencing	20
App based access control system	8
Ap based booking system	10
Contingency (10%)	20

**Funding Sources:**

Description	£(k)
Napton Parish Council <sup>§</sup>	2 <sup>§</sup>
Napton Sports Association <sup>§</sup>	2 <sup>§</sup>
Napton Tennis Club <sup>§</sup>	2 <sup>§</sup>
Commercial sponsorship <sup>§</sup>	15 <sup>§</sup>
Individual donors <sup>§</sup>	50 <sup>§</sup>
<i>Napton Parish Council (NPC)*</i>	<i>15*</i>
<i>Napton Sports Association (NSA)*</i>	<i>10*</i>
<i>Sport England*</i>	<i>10*</i>
<i>Other commercial sponsors*</i>	<i>17*</i>
<i>National LTA*</i>	<i>100</i>
<i>Warwickshire LTA*</i>	<i>20*</i>
<i>Crowdfunding*</i>	<i>5*</i>
<b>Total</b>	<b>248</b>

<sup>§</sup> Confirmed

\*Awaiting results of grant application or under discussion with putative sponsors. (NPC and NSA in discussion to increase amount promised)

If we unexpectedly obtain funding from sources that we had previously discounted, then we will repay some of the loans back early, or reduce the loans that we take, so saving on interest payments.

So far £71,000 firmly committed

**Income & Expenditure Forecasts:**

1	Membership income by category per annum	2026	2027	2028
		£	£	£
1.1	Adult undiscounted	12,000	15,600	16,800
1.2	Concession Undiscounted	4,500	5,400	9,000
1.3	Adult discounted	9,600	11,520	11,520
1.4	Concession Discounted	4,320	4,320	4,320
1.5	Pay to Play	1,375	1,000	-
1.6	<b>Sub-Total membership income £(k)</b>	<b>32</b>	<b>38</b>	<b>42</b>

2	Court fee income (based on 10,080 hrs available a	2026	2027	2028
2.1	Court usage @Yr1 60%, Yr2 80%, Yr3 90% in hrs	6,048	8,064	9,072
2.2	Based on an average court fee of £20/hr in £k	121	161	181
2.3	<b>Sub-total court use income £(k)</b>	<b>121</b>	<b>161</b>	<b>181</b>

3	Total Income	£(k) 2026	£(k) 2027	£(k) 2028
		153	199	223

4	Expenditure	2026	2027	2028
		£(k)	£(k)	£(k)
4.1	Principle Loan Repayment to LTA over 5yrs	20	20	20
4.1	5% interest on outstanding principle loan	5	4	3.5
4.1	Principle Loan Repayment to WLTA over 5 yrs	4	4	4
4.1	5% interest on outstanding principle loan	1	0.8	0.6
4.1	Court Maintenance	10	10	10
4.1	Operation costs; inc coach retainer & s/w costs	25	25	25
4.1	<b>Total Expenditure</b>	<b>65</b>	<b>61.8</b>	<b>61.1</b>

5	I&E Balance	£	£	£
	Surplus/(Deficit)	88	137	162

If there is unexpectedly very low membership and court usage in year 1 of only 100 members and 30 % court use, then the following worst-case scenario would result in a £2k loss. This would be managed in year one by reducing maintenance and operational costs:

<b>Worst case scenario 100 members and 30% court usage</b>	<b>2026 £(k)</b>
Income from membership	2
Income from court fees 30% of 10080 hrs at £20 avg £/ct/h)	60
<b>Total Income</b>	<b>62</b>
<b>Expenditure</b>	<b>65</b>
<b>Surplus/(Defecit)</b>	<b>(2)</b>

## 5. Operations & Management

### Statutory Accountability

The NSA is independently run by a management committee, reporting to the Charities Commission and HMRC.

The NSA is licensed by the Napton Parish Council to run the sports field and reports annually to the Council.

### Booking and Access

In line with the LTA booking requirements, Napton Padel Club will use an app-based booking, court management, security access and financial system. The club has already established dedicated WhatsApp groups for social padel booking arrangements.

Members will pay £20 per month membership fee via a standing order. They will register their details on the App which will entitle them to 7-day booking diary advanced access and a members' hourly court rate. Members will also be entitled to buy a clubhouse key fob to access the clubs padel racquets, changing facilities and toilets. Members who live in the local community will also receive a 20% discount on the monthly membership fee.

“Pay to Play”; access will also be via the booking App and players will have 5-day booking diary advanced access. The full court booking hourly rate will be payable, and there will be no access to the clubhouse facilities.

In both cases, upon confirmed booking and payment on-line the player will receive an access code number which is unique to their booking. Upon arrival at the court, entry of their unique code allows access to the booked padel court. It will also automatically activate floodlights in low lighting conditions.

## **Padel Coaching**

The club will retain an LTA qualified padel coach to deliver coaching for all levels of player. The coach will also be responsible for liaising with local schools to arrange introductory lessons for local school children. The club will provide “Taster Sessions” for new starters who are interested in trying padel for the first time. The coach will be paid a retainer for these activities which will also include daily and weekly court inspections.

## **Maintenance Schedule**

### **Daily Maintenance**

- Inspect surface for debris, litter, or hazards (e.g., broken glass, branches).
- Brush the turf lightly to redistribute infill (especially after heavy play).
- Check for standing water or poor drainage, especially after rain.
- Check net tension and adjust as needed.
- Visual inspection of glass panels and metal structures for cracks, chips, or rust.

### **Weekly Maintenance**

- Thorough brushing of the court (mechanical or manual) to level infill and lift pile.
- Clean glass walls with appropriate glass cleaner to remove marks and dirt.
- Check and clean drainage systems (especially for outdoor courts).
- Inspect lighting for functioning and damage.
- Minor repairs (net posts, bolts, turf seams, etc.).

### **Monthly Maintenance**

- Check infill levels and top up if uneven or low.
- Deep clean court surface with a power brush (not power wash) to remove compacted infill or debris.
- Anti-algae/moss treatment application if outdoors.
- Inspect fencing and structural frame for signs of wear or corrosion.
- Test electrical components (lights, timers, etc.).
- Check court signage and safety notices are clean and legible.

### **Annual Maintenance**

- Professional deep cleaning of turf and infill levelling (typically using specialist equipment).
- Full condition audit of court structure, turf, lighting, and glass walls.
- Replace worn turf or infill if needed (typical turf lifespan is 5–8 years).
- Repaint lines if they are not part of the turf.
- Inspect foundation/sub-base if drainage issues or settlement is suspected.
- Review and renew any maintenance contracts with external providers.
- Conduct health & safety risk assessment.

### **Additional Cleaning for specific conditions and seasons**

- Winter: Clear snow with plastic shovels; avoid salt or chemical de-icers.
- Autumn: Remove fallen leaves daily to prevent moss and blockages.
- Rainy months: Increase moss/algae checks and drainage maintenance.

### **Information Sharing**

The club has its own web site, Facebook page, Instagram and WhatsApp accounts. Full details of club events, the regular newsletter, competitions and social events will be posted across these media outlets.

## **6. Sustainability and Inclusion**

At the heart of the padel court development in Napton is a commitment to sustainability, environmental responsibility, and inclusive community engagement. Our aim is to create a facility that serves everyone in the local area while minimising our environmental footprint. This project aligns with Sport England's and the Lawn Tennis Association's goals to promote sustainability and ensure equal access to sporting facilities. It reflects Napton's community values and the need for inclusive, future-ready recreational spaces in rural Warwickshire.

### **Sustainability**

- **Eco-Friendly Materials:** The courts will be constructed using durable, low-impact materials where possible, including recycled sub-base materials and sustainable fencing components.
- **Low-Energy Lighting:** Energy-efficient LED floodlights with smart controls will be installed to reduce energy consumption and minimise light pollution (savings of up to £2,300 p.a. = 9,288 kWh)
- **Water Management:** The design will include permeable surfaces to support natural drainage and reduce surface water runoff.
- **Local Suppliers:** Wherever feasible, we will work with Warwickshire-based contractors and suppliers to reduce transport emissions and support the local economy.
- **Biodiversity Consideration:** The development will maintain green boundaries and explore options for planting native species to support biodiversity.

### **Inclusion**

- **Accessible for All:** The courts and surrounding facilities will be wheelchair accessible, including smooth surfaces, ramps, and accessible toilet facilities.
- **Inclusive Programmes:** We will offer taster sessions, social play, and coaching targeted at under-represented groups including:
  - Women and girls

- Older adults
- People with disabilities
- Families and young people
- **Pricing Structure:** We will implement a fair pricing model with discounted access for juniors, seniors, and low-income households, as well as community bookings.
- **Partnerships:** We aim to work with local schools, charities, and inclusion organisations to ensure the courts serve a wide demographic and support social integration.
- **Cultural Inclusion:** Events will be designed to encourage participation across all backgrounds, promoting padel as a fun, welcoming and community-first activity.

## 7. Risks and Mitigations

Risk & Mitigation Strategy			
#	Description	Risk Rating	Mitigation Plan
1	Higher than expected capital costs		<ol style="list-style-type: none"> <li>1. Obtain 3 competitive quotes from local contractors</li> <li>2. Use Napton PC tender management system to optimise value</li> <li>3. Include a 10% contingency sum</li> <li>4. Close project and cost management throughout construction</li> </ol>
2	Planning Delays		<ol style="list-style-type: none"> <li>1. Early Council Engagement</li> <li>2. Use of professional planning consultants to manage process</li> <li>3. Personal attendance at council project planning meetings</li> <li>4. Plan to open courts a month later than planned</li> </ol>
3	Local Community Resistance		<ol style="list-style-type: none"> <li>1. Complete local community questionnaire on Padel acceptance</li> <li>2. Hold focus groups to discuss and understand issues and provide reassurance</li> <li>3. Establish Social media presence to disseminate information and receive comments</li> <li>4. Hold free community tester events once the courts are built</li> </ol>
4	Low initial usage		<ol style="list-style-type: none"> <li>1. Establish Social media presence to disseminate information</li> <li>2. Establish WhatsApp groups to enable discussion prior to opening</li> <li>3. Marketing events in the local community</li> <li>4. Establish School Partnerships</li> <li>5. Provide free community taster sessions</li> <li>6. Provide free to use Padel racquets and balls</li> <li>7. Provide free group lessons to new starters</li> <li>8. Provide cost discounts for the first 3 months</li> </ol>
5	Security Issues		<ol style="list-style-type: none"> <li>1. Use an App based booking and fee collection system linked to an;</li> <li>2. On-line secure access system to court area and courts</li> <li>3. Install a perimeter fence around padel courts</li> <li>4. Provide a staff presence throughout the day</li> <li>5. Floodlights that are linked to booking system and access control system</li> </ol>